

# Assessing Governments for the Common Good:

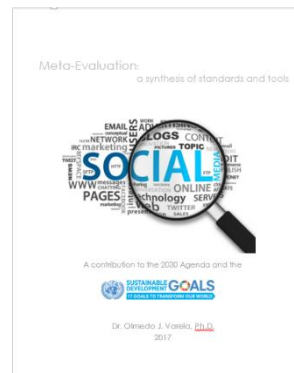
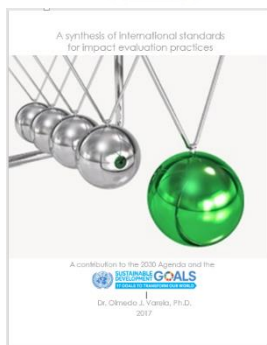
Equipping the 2030 Agenda to reach the



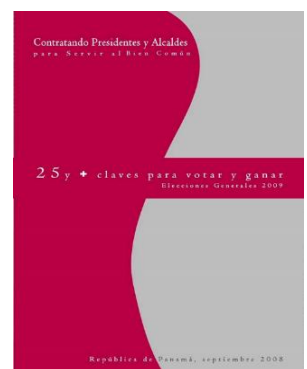
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## OTHER PUBLICATIONS BY DR. VARELA RELATED TO THE MATRIX



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A contribution following up the "High-Level Expert Meeting on Elaboration of Criteria and Operational Sub-Criteria for the Implementation of The Right to Development"



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# Assessing Governments for the Common Good: a matrix for success



In order to guide and assess the formulation of local and national governmental plans, within the context of sustainable development goals, a matrix is presented. The matrix contains 50 items considered crucial in such processes. Each item offers the same weighted contribution (1 point) to the matrix's suitability. Thus, for instance, a plan that observes 30 points will score 3 in a scale of 5.

| Points  | Score |
|---------|-------|
| 50----- | 5     |
| 40----- | 4     |
| 30----- | 3     |
| 20----- | 2     |
| 10----- | 1     |

The matrix is organized in four sections. The first section assesses consistency of the philosophical and conceptual frameworks with sustainable development, including consistence in the definition of concepts and in the referred bibliography. Definition of concepts and referred bibliography are observed in the other sections as well.

The second section assesses consistency of States' proposed development strategies and policies with sustainable development strategies and policies, including definition of institutional responsibilities, capital investment priorities, and the existence of specific plans of action for implementation of development strategies and policies. Analysis of current development strategies and policies to substantiate proposed plans is observed.

The third section assesses the existence of substantiated development goals within the context of sustainable development's expected results. The section reflects assessment of a result based approach, including institutional responsibilities, deadlines, consensual character of expected results, realization of Human Rights, and proportion of capital investments for sustainability.

The fourth and last section assess the existence of conceptually and methodologically substantiated indicators, to monitor and evaluate progress toward the results expected from implementation of development policies. The section emphasizes observation of scientifically sound metadata, accompanying each indicator as well as the existence of scientific research initiatives aimed at supporting development policy formulation, implementation, monitoring, and evaluation.

| MATRIX <sup>1</sup>                                 |                                                                                           |   |   |
|-----------------------------------------------------|-------------------------------------------------------------------------------------------|---|---|
| Philosophical and Conceptual Framework <sup>2</sup> |                                                                                           |   |   |
|                                                     |                                                                                           | Y | N |
| 1.-                                                 | Defines ethical principles guiding development strategies and policies                    |   |   |
| 2.-                                                 | Establishes sustainable development as the framework guiding strategy and policies        |   |   |
| 3.-                                                 | Defines the common good as the end result inspiring the process                           |   |   |
| 4.-                                                 | Defines a language for the logic of expected results                                      |   |   |
|                                                     | Incorporates the following sustainable development dimensions to substantiate the process |   |   |
| 5.-                                                 | • economic sustainability                                                                 |   |   |
| 6.-                                                 | • social sustainability                                                                   |   |   |
| 7.-                                                 | • environmental sustainability                                                            |   |   |
| 8.-                                                 | Includes a bibliography                                                                   |   |   |
| 9.-                                                 | Includes a glossary of terms                                                              |   |   |
| Development Strategies and Policies <sup>3</sup>    |                                                                                           |   |   |
|                                                     |                                                                                           | Y | N |
| 10.-                                                | Analysis of current development strategy                                                  |   |   |
|                                                     | Proposal for sustainable development strategies                                           |   |   |
| 11.-                                                | • economic                                                                                |   |   |
| 12.-                                                | • social                                                                                  |   |   |
| 13.-                                                | • environmental                                                                           |   |   |
| 14.-                                                | Assigns institutional responsibilities for each development strategy                      |   |   |
| 15.-                                                | Establishes the proportion of resources assigned among the development strategies         |   |   |
| 16.-                                                | Analysis of current development policies                                                  |   |   |
| 17.-                                                | Proposal of development policies for implementing development strategy                    |   |   |
| 18.-                                                | Assign institutional responsibilities for each development policy                         |   |   |
| 19.-                                                | Establishes the proportion of resources assigned among development policies               |   |   |
| 20.-                                                | Plan of Action to achieve the results expected from the proposed development strategy     |   |   |
| 21.-                                                | Plan of Action to achieve the results expected from the proposed development policies     |   |   |
| 22.-                                                | Includes a bibliography                                                                   |   |   |
| 23.-                                                | Includes a glossary of terms                                                              |   |   |

<sup>1</sup> The proposed matrix outlines the minimum items required to follow guidelines for the formulation of national and local governmental plans within the context of Sustainable Development Goals and the Right to Development. Plans are valued to stand appropriateness for the “constant improvement of the well-being of the entire population and of all individuals on the basis of their active, free and meaningful participation in development and in the fair distribution of benefits resulting therefrom” (Article 2 (3) of the Right to Development).

<sup>2</sup> This section assesses consistency of the philosophical and conceptual frameworks with sustainable development. It also observes definition of concepts and referred bibliography. Definition of concepts and referred bibliography are observed in the other sections as well.

<sup>3</sup> Assesses consistency of States’ proposed development strategies and policies with sustainable development strategies and policies, including definition of institutional responsibilities, capital investment priorities, and the existence of specific plans of action for implementation of development strategies and policies. Analysis of current development strategies and policies is observed.

|      | Development Goals <sup>4</sup>                                                                             |   |   |
|------|------------------------------------------------------------------------------------------------------------|---|---|
|      |                                                                                                            | Y | N |
| 24.- | Define Goals <sup>5</sup>                                                                                  |   |   |
|      | Goals include                                                                                              |   |   |
| 25.- | • deadlines                                                                                                |   |   |
| 26.- | • institutional responsibilities                                                                           |   |   |
| 27.- | • proportion of resources assigned in relation to other goals                                              |   |   |
|      | Includes goals related to                                                                                  |   |   |
| 28.- | • National and International Development Agreements, including 2030 SDG                                    |   |   |
| 29.- | • the realization of Human Rights, including the Right to Development                                      |   |   |
|      | Includes goals related to the improvement of                                                               |   |   |
| 30.- | • human capital                                                                                            |   |   |
| 31.- | • social capital                                                                                           |   |   |
| 32.- | • natural capital                                                                                          |   |   |
| 33.- | • constructed capital                                                                                      |   |   |
|      | Each goal includes                                                                                         |   |   |
| 34.- | • strategic substantiation (explains how the goal contributes to the common good)                          |   |   |
| 35.- | • diagnostic substantiation (explains the development reality that justify the goal)                       |   |   |
| 36.- | • conceptual substantiation (explains relationship between concepts contained in the goal)                 |   |   |
|      | Includes a glossary of terms contained in the                                                              |   |   |
| 37.- | • goal                                                                                                     |   |   |
| 38.- | • substantiation of the goal                                                                               |   |   |
| 39.- | Includes a bibliography to document goals and its substantiation                                           |   |   |
|      | Monitoring and Evaluation of Goals <sup>6</sup>                                                            |   |   |
|      |                                                                                                            | Y | N |
| 40.- | Includes indicators to monitor and evaluate progress toward goals <sup>7</sup>                             |   |   |
|      | Indicators include the following components:                                                               |   |   |
| 41.- | • Description                                                                                              |   |   |
| 42.- | • Substantiation regarding the indicator's role in measuring progress toward goal                          |   |   |
| 43.- | • Methods to formulate the indicator                                                                       |   |   |
| 44.- | • Report on available disaggregation (geographic and groups)                                               |   |   |
| 45.- | • Periodicity in the production of the indicator and its sustainability                                    |   |   |
| 46.- | • Original source                                                                                          |   |   |
| 47.- | • Contact information of professional and/or institution responsible for the construction of the indicator |   |   |
| 48.- | Includes a bibliography related to the proposed set of indicators                                          |   |   |
|      | Includes a list of proposed or current scientific                                                          |   |   |
| 49.- | • descriptive development research                                                                         |   |   |
| 50.- | • explanatory development research                                                                         |   |   |

<sup>4</sup> Section assesses the existence of substantiated development goals. The section reflects assessment of a result based approach, including institutional responsibilities, deadlines, consensual character, realization of Human Rights, and proportion of capital investments channeled to results.

<sup>5</sup>If check N, mark N within the following 15 fields. The Development Strategy loses 16 points.

<sup>6</sup> Section assesses the existence of conceptually and methodologically substantiated indicators, to monitor and evaluate progress toward the results expected from implementation of development policies. The section emphasizes observation of scientifically sound metadata, accompanying each indicator as well as the existence of scientific research initiatives aimed at supporting development policy formulation, implementation, monitoring, and evaluation

<sup>7</sup> If check N, mark N within the following 8 fields. The Development Plan loses 9 points.